

# Aegon Short Dated Investment Grade Bond Fund

Quarter 4 2020



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*Beyond  
borders™*

# Introducing Aegon Asset Management

## Global client base

- Serving clients in Europe, the Americas and Asia
- Institutional, intermediary and wholesale markets

## Investment offerings

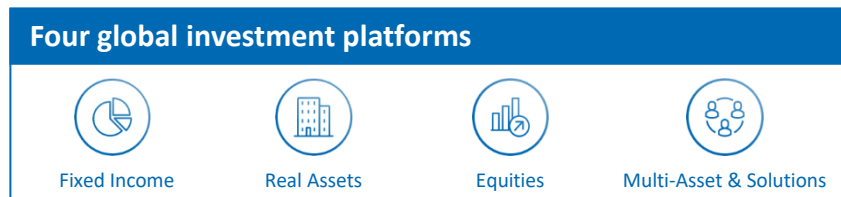
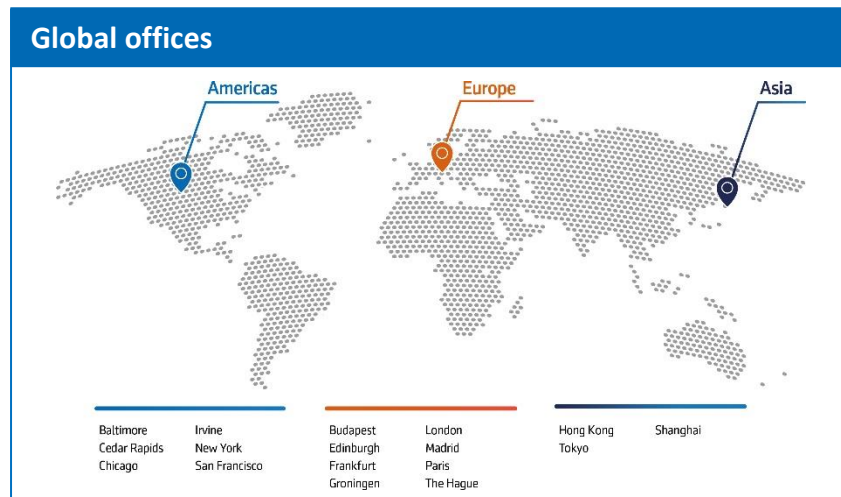
- Research-driven active management
- Expertise in fixed income, real assets, equities, multi-asset & solutions
- Multi-management
- A responsible investment leader

## Deeply-resourced

- 1,200 employees
- 376 investment professionals

## Assets under management/advisement

- £348 billion<sup>1</sup>



As of 31 December 2020. <sup>1</sup>Includes joint venture assets.

For Professional Clients only and not to be distributed to or relied upon by retail clients

# Global Fixed Income integration

Global integration of Aegon Asset Management's investment management unit implemented 2020



**Fixed income platform includes 136 fixed income professionals in investment teams across UK, Europe and US**

**£166 billion fixed income assets under management**



**Russ Morrison**

Global Chief Investment Officer  
Fixed Income

Led by Russ Morrison, Global Chief Investment Officer, Fixed Income who sits on the AAM Global Management Board

## Our global fixed income platform



- **Wider perspectives** to enhance our top down positioning
- **Added depth** to idea generation and greater conviction in issuer selection
- **Deeper resource** to enable rigorous sector assessments & stress testing
- 14 strong, dedicated Global Responsible Investment team to maintain **leading ESG position**

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# Our short-dated credit credentials

## It's our core business

- We manage **£6.0 billion in investment-grade credit strategies**, including **£1.9 billion in short-dated and buy-and-maintain portfolios**

## Deeply-resourced team

- Highly **experienced portfolio management team** blending extensive short-dated, buy-and-maintain and absolute return experience
- Leveraging Aegon Asset Management's **global fixed income and credit research platform**

## Proven process

- **Investment philosophy and process** built on strong fundamental credit analysis
- Exploiting **multiple sources of alpha** to deliver strong risk-adjusted performance for clients
- **ESG analysis fully embedded** into investment decision making

## Performance

- **Strong performance** within investment-grade corporate bond and short-dated portfolios
- Successfully **avoiding credit defaults** - crucial for the buy to maturity nature of this strategy
- Experience in **sourcing short-dated bonds** via well-established dealing relationships

## A cost-effective solution

- Segregated mandate solutions
- New **low-cost pooled fund. Daily-priced UCITS-compliant fund**

## Focus on delivering for our clients

- **Strong collaboration** with clients for new segregated mandate funding to enhance yield outcome
- Client engagement was key in decision to add ABS allocation to **enhance portfolio credit quality**

# Executive summary

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## Why short dated investment grade credit?

- Attractive risk-adjusted returns
- Strong capital-preservation characteristics
- Attractive yield and spreads with low duration
- High visibility of future cash flows



## Can be attractive for

- Pension schemes undergoing de-risking
- Wealth management clients seeking cash-plus alternatives
- Treasury investors concerned about negative real returns on cash/money markets



## Our approach

- Global remit, maximising the investment opportunity set
- Active, benchmark-agnostic
- Simple and transparent bond portfolio
- Low carbon intensity vs global short dated corporate bond universe
- Low turnover
- Short-dated portfolios not short duration
- An experienced team with a strong record of avoiding defaults and delivering superior risk-adjusted returns
- Daily-priced UCITS fund

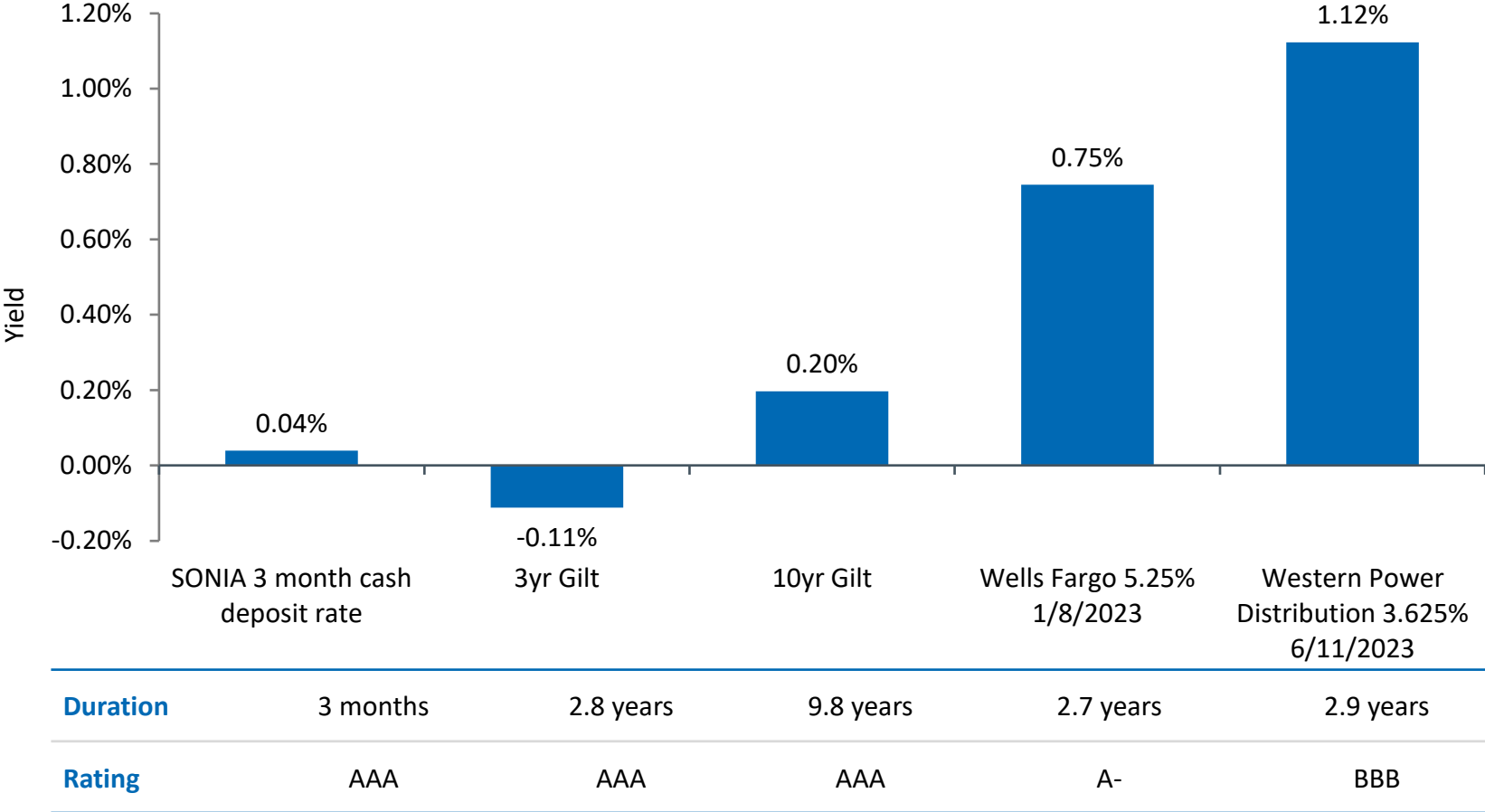
# Investing in Short Dated Investment Grade Credit

Asset class overview

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# Investors are facing negative real returns

Short dated investment grade bonds offer attractive yield and spread for low duration

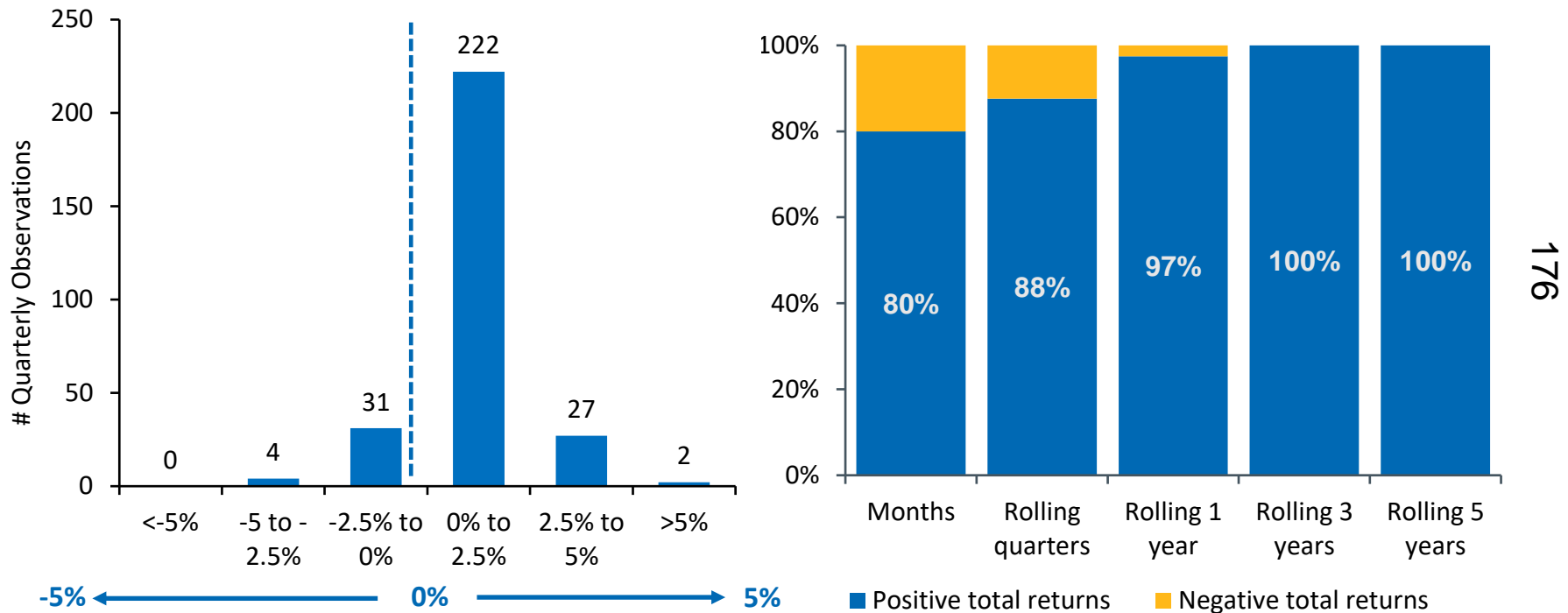


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Sources: Aegon AM, Bloomberg, as at 31 December 2020

# Attractive return profile with record of preserving capital

Rolling returns of BofAML 1-5 year Global Large Cap Corporate Index (1997-Dec 2020)



Sources: Bloomberg, BofAML. From January 1997 to December 2020



# Global short-dated investment grade universe

Large, liquid and diverse opportunity set

- US\$4.8 trillion of 'benchmark eligible' investment-grade corporate bonds with less than five years to maturity
- Currently 1,238 unique issuers
- US\$1.9 trillion 'rolling-in' to the universe over the next two years

## Industry sector weights (%)

Banking	31.3	Insurance	3.7
Financial Services	9.6	Basic Industry	3.6
Energy	7.1	Real Estate	3.2
Healthcare	6.0	Telecommunications	3.0
Utility	5.5	Transportation	2.5
Automotive	5.5	Retail	2.3
Technology & Electronics	5.3	Media	1.7
Consumer Goods	4.7	Services	0.8
Capital Goods	3.8	Leisure	0.4

## Characteristics

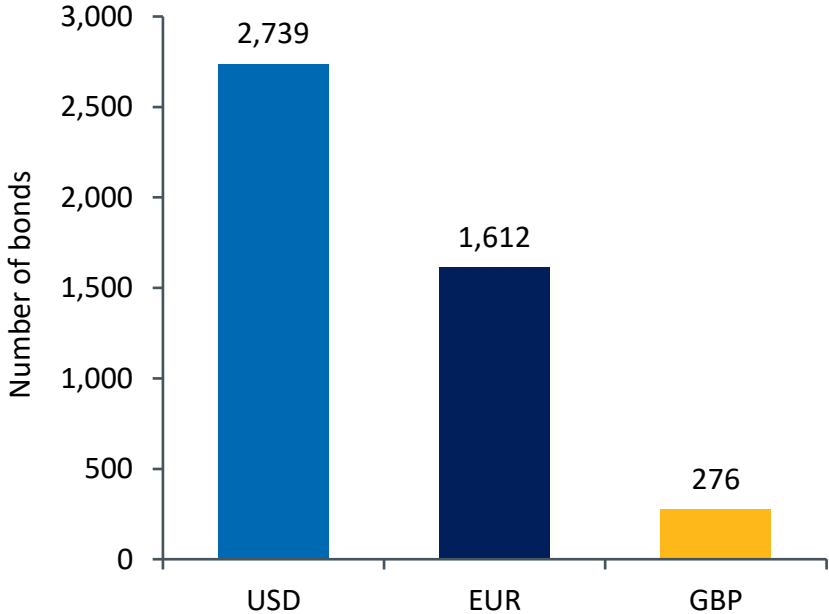
Effective yield	0.58%
Modified duration	2.8 years
Average credit quality	A-

## Rating weights (%)

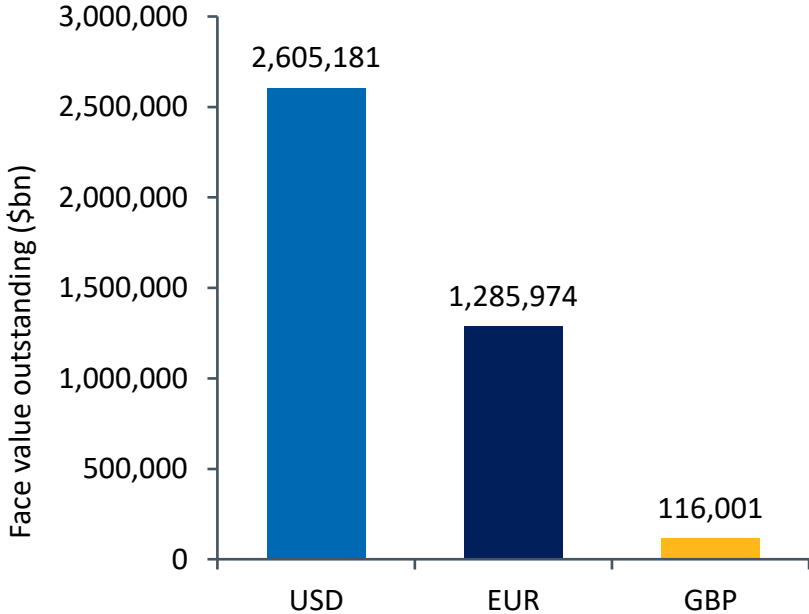
AAA	0.7
AA	10.4
A	42.0
BBB	46.2

# Maximising the opportunity set with a global approach

By number of bond issues



By value (US\$ Trns)



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Constituents of the BofAML 1-5 Year Global Large Cap Corporate index (\$US), as at 31 December 2020

# Aegon Short Dated Investment Grade Bond Fund

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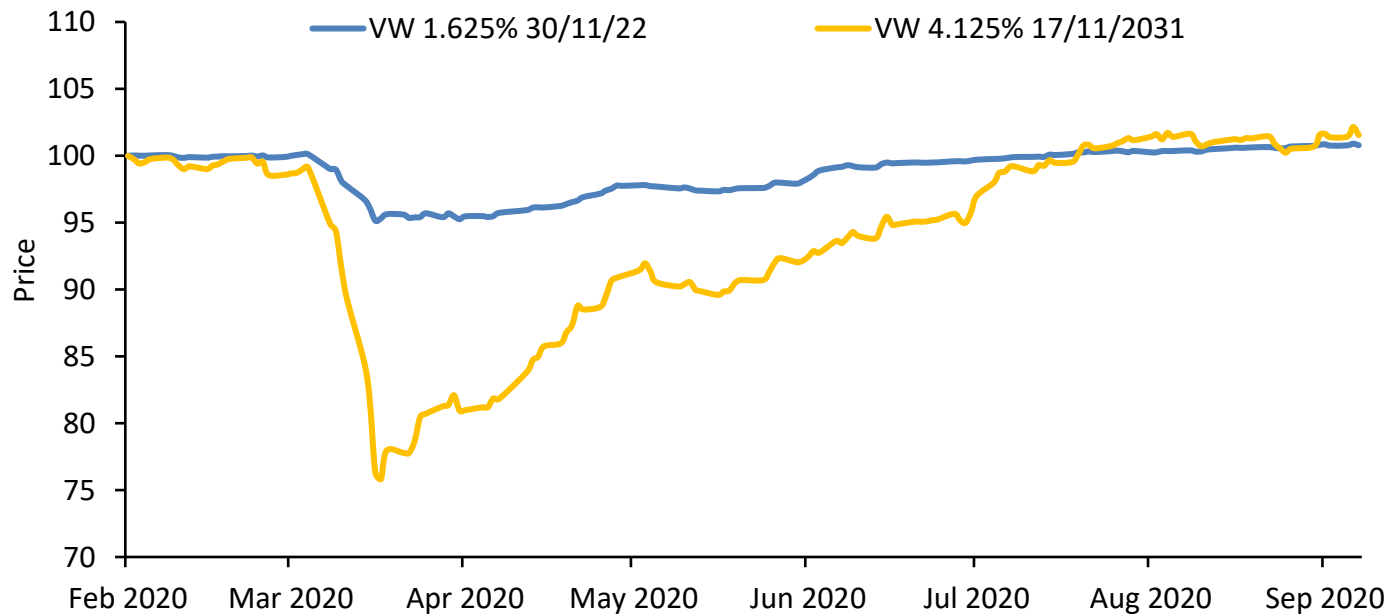
# Investment guidelines

<b>Fund name</b>	Aegon Short Dated Investment Grade Bond Fund
<b>Co-managers</b>	Iain Buckle and Rory Sandilands
<b>Objective</b>	<ul style="list-style-type: none"><li>• Targeting cash +1.25% per annum over rolling three years (gross of fees)</li><li>• Diversified portfolio that minimises exposure to default and downgrade risk</li><li>• Minimise turnover and trading costs</li><li>• Solution to capture sustainable yield with very low risk of default</li><li>• ESG fully integrated. Low carbon intensity portfolio</li></ul>
<b>Investment universe</b>	<ul style="list-style-type: none"><li>• Core of portfolio in investment grade corporate bonds with less than four years to expected maturity</li><li>• Capped exposure to asset backed securities, high yield, callable and non-rated bonds</li><li>• Focus on large, liquid issues</li><li>• Global exposure hedged back to £ - no active currency risk</li></ul>
<b>Guidelines</b>	<ul style="list-style-type: none"><li>• 100% invested in bonds with less than four years to expected maturity</li><li>• 20% maximum investment in high yield, non-rated and callable bonds</li><li>• 20% maximum investment in asset backed securities</li><li>• Duration ≤ 3 years</li><li>• Maximum 70% holding in BBB rated debt</li></ul>
<b>Share classes</b>	<ul style="list-style-type: none"><li>• GBP</li></ul>
<b>Fund structure</b>	<ul style="list-style-type: none"><li>• Irish-domiciled OEIC (UCITs structure)</li><li>• Accumulation share class or quarterly income distribution</li></ul>
<b>Fee</b>	<ul style="list-style-type: none"><li>• AMC 15bps; TER 18bps</li></ul>

# Short dated credit not short duration

- We only invest in securities with expected maturity of less than 4 years
- Many short duration funds which invest across the credit curve and hedge interest rate risk, can leave investors exposed to longer-dated credit risk with less visibility of future cash flows
- Example below demonstrates higher volatility experienced in the longer dated bond, and highlights resilience of shorter dated bond in periods of market stress

## VW: Short vs. medium maturities









Source: Bloomberg. Note: Price is rebased to 100.

# Global resources, local decision making

## Portfolio management teams | 73 professionals

<b>Multi-Sector, Investment Grade Credit &amp; Structured</b> 19 portfolio managers	<b>Leveraged Finance &amp; Emerging Market Debt</b> 16 portfolio managers	<b>Sovereign Credit, Rates &amp; Currency</b> 12 portfolio managers	<b>Alternative Credit</b> 22 portfolio managers	<b>Customized Solutions &amp; Insurance Asset Management</b> 4 portfolio managers
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### Short Dated Investment Grade Bond Portfolio Management team (Edinburgh)

 <b>Iain Buckle</b> Head of Credit, UK 23 years' experience	 <b>Rory Sandilands</b> Investment Manager 21 years' experience	 <b>Euan McNeil</b> Investment Manager 23 years' experience	 <b>Kenneth Ward</b> Investment Manager 13 years' experience	 <b>Alexander Pelteshki</b> Investment Manager 13 years' experience	 <b>Adrian Hull</b> Head of Fixed Income, UK 31 years' experience
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## Global research platform | 50 professionals

<b>Credit</b> 33 professionals	<b>Structured</b> 7 professionals	<b>Sovereign</b> 4 professionals
<b>Bank Loans</b> 2 professionals	<b>Distressed Debt<sup>1</sup></b> 4 professionals	

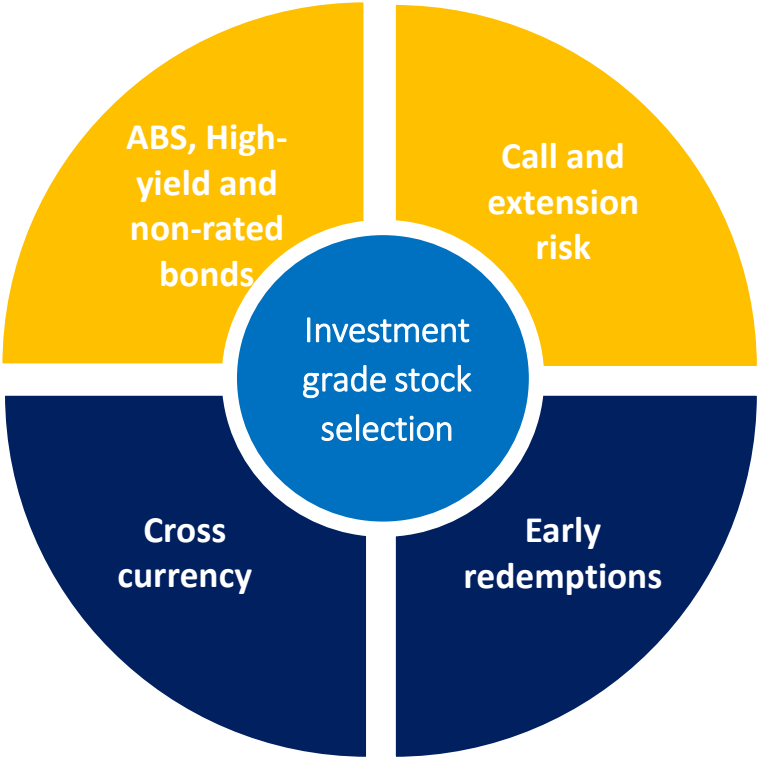
## Additional resources | 41 professionals

<b>Macro Strategy<sup>1</sup></b> 6 professionals	<b>Responsible Investment</b> 14 professionals
<b>Portfolio Analysts</b> 11 professionals	<b>Quantitative Solutions</b> 10 professionals




Source: Aegon Asset Management as of as of 31 December 2020. Personnel may be employed by any of the Aegon Asset Management affiliates. Additional resources includes some teams that may support multiple platforms. <sup>1</sup>Includes individuals with dual roles.

# Investment process targets multiple sources of value

Opportunities to add value across a range of market conditions



## Opportunities to add value across a range of market conditions

-  Core investment-grade stock selection
-  Embracing mandate flexibility
-  Incremental return drivers

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Source: Aegon Asset Management. Illustrative model portfolio as at 31 August 2020.

# Understanding the credit profile

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Active managers have the advantage of being able to focus on:

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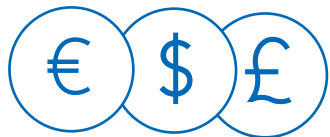
Companies with clear, sustainable cash flows over short-to-medium term.

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ESG

Embedding analysis of environmental, social and governance factors

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Monitoring the direction of the credit profile – likelihood of return of capital is key

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A major consideration is the ability to refinance upcoming maturities

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# ESG analysis fully embedded

## ESG integration

- ESG analysis, including climate risk, embedded in research process alongside traditional metrics to assess an issuer's credit profile
- We utilise proprietary ESG credit framework based on 1-5 categories
- Integration approach independently endorsed by PRI, ShareAction and key industry bodies
- Portfolio aims to have bias to issuers with ESG categories 1-3

## Exclusions

- Controversial weapons
- Tobacco

## Credentials

- Over 30 years of investing responsibly
- Experienced, dedicated Responsible Investment team of 14 professionals\*
- Active ownership and engagement programme – 564 firm-wide engagements in 2019

\*As at 31 December 2020

## Proprietary ESG credit research framework

Category	Description
1 <b>Responsible Leader</b>	A leader in sustainable business practices or positive ESG practices are combined with the pursuit of Sustainable Development Goals as established by the United Nations.
2 <b>Minimal Risk</b>	Fundamentally low exposure to ESG risks or policies in place that mitigate most ESG risks.
3 <b>Event Risk Potential</b>	ESG risk exposures could negatively affect the company, but the effect is not measurable and timing is uncertain; the company's response is likely to influence the severity of such risk.
4 <b>Credit Outlook Impact</b>	ESG risks are resulting in pressure on the company's credit fundamentals, but there is still an ability to address these risks and limit the impact of the credit rating.
5 <b>Internal Rating Override</b>	ESG factors have resulted in a material effect on the company's credit quality that is not reflected in its credit rating.

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# Climate risk reduction



## Embedded into credit research

- Climate related risks integrated within 'Environmental' assessment of our ESG analysis
- Focus on higher risk sectors (Energy, Utilities, Transport etc), Financials to lesser degree
- Assess carbon transition & related risks - physical risk, stranded assets, political & regulatory risks



## Active engagement

- Active thematic engagement on climate related topics by Responsible Investment team
- Active member of collaborative initiatives aiming to increase transparency around climate change
- E.g. Climate Action 100+, CDP (formerly Carbon Disclosure Project) and Institutional Investors Group on Climate Change (IIGCC)



## Low carbon intensity

- Fund has significantly lower carbon intensity versus corporate bond market
- Carbon reduction measured using the Weighted Average Carbon Intensity (WACI), as recommended by Task Force for Climate-related Financial Disclosures (TCFD)

Metric	Unit	Model Portfolio	Portfolio coverage	Universe	Benchmark coverage	Portfolio carbon reduction vs benchmark %
Weighted average carbon intensity	tCO2e / \$m revenue	65.1	96%	200.7	98%	<b>67% lower</b>

Source: Aegon Asset Management, February 2021. Weighted Average Carbon Intensity (WACI) metric to measure carbon reduction. WACI is the portfolio weighted sum of the carbon intensity (in tCO2e per USD million revenue) by issuer and recommended metric by Task Force for Climate-related Financial Disclosures (TCFD). Aegon AM sources carbon emissions data from external ESG data providers: Sustainalytics and MSCI. Combined they have comprehensive coverage of the proposed investment universe and portfolio (>90%) which can be further enhanced by internal mapping where appropriate.

# Core investment grade stock selection

## A bond we bought



### Deutsche Bank 3.875% 2024

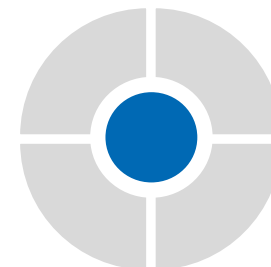
- Senior ranking bond from large global financial institution
- Improved trading performance and cost reduction programme has seen material improvement in credit profile.
- Baa3/BBB-/BBB rated by Moody's/S&P/Fitch
- Would expect credit ratings to be slowly upgraded over time.
- Attractive yield of 1.1% in £ terms

## A bond we avoided



### AA Bond Issuer (The AA) 2.75% 2023 (£)

- Optically attractive yield (approx. 2.1%) for what is an investment grade (BBB-) rated issuer
- However, business remains very highly levered and exposed to a structurally challenged industry
- £1.7bn of debt to refinance by July 2025.
- Issuer is reliant on £ bond market for funding. Unlikely to be able to access deeper markets in \$'s or €'s
- Significant concerns on ability to refinance bonds due to mature over next 4 years.



# Opportunities from high yield, non-rated and callable bonds



## QBE 6.75% 2024-44

- \$ denominated subordinated bond from Australian based P&C insurance group.
- Diverse revenue streams and stable underwriting results.
- 3.1% yield to Dec 2024 call date for BBB-/BBB rated bond.
- Coupon resets to 10-year Swap +4.3% if not called in 2024.
- Access to international bond markets important given small domestic market.



## ENEL 8.75% Perp

- \$1.25bn Ba1/BBB-/BBB rated “hybrid” from Europe’s 2nd largest utility company.
- 75% of EBITDA is from low-risk regulated networks and long-term contracted generation.
- Offers attractive £ equivalent yield of 1.9% to September 2023 call date.
- Coupon resets to 5-year Swap +5.88% if not called in 2023.
- Recently issued € denominated 7 year ‘hybrid’ with coupon of 2.25%.



# The value in extension risk

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- Taking a measured exposure to bonds with extension risk can materially increase yield
- Spread compensation attractive for risk taken
- Understanding the drivers of issuer call decisions is key
  - Economic evaluation
  - Reputational and regulatory factors
  - Protection of ratings
- Likely pricing impact of non-call also crucial in investment decision
- Examples of issuers who have missed calls are very limited



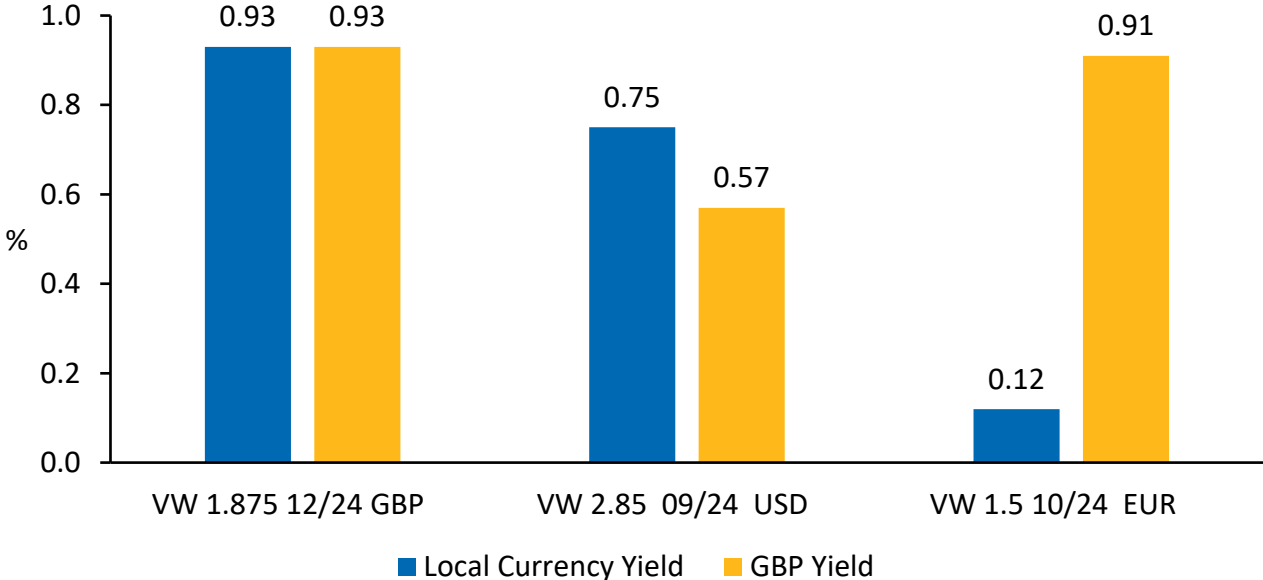
# Maximising the opportunity-set with a global approach

- Global approach offers a larger opportunity set, which can increase diversification and potentially yield
- However, impact of currency differentials is key to analysing opportunities
- The cost of hedging is key consideration when determining the value in overseas assets



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Yield differentials for VW Bonds



Source: Bloomberg as at February 2021

# Opportunities from early redemptions

- Opportunity to enhance returns through the early redemption of bonds at 'make-whole' prices
- Companies can look to retire bonds early (either partially or in full) for various reasons:
  - Manage refinancing risk
  - Lower overall interest expense
  - Release security over assets
  - Simplify debt structure
- Recent examples



# Short dated buy and maintain portfolios

## A. Global investment grade with 2-year maximum maturity

- Short dated carry module of Aegon Absolute Return Bond Fund, launched 2011
- Short dated investment grade corporate bonds are a core component of the strategy ('Carry module')
- All bonds have 2 years or less to final legal maturity
- Global Investment grade bullet maturity bonds only
- No credit defaults since launch
- c£107m at 31 December 2020

## B. GBP investment grade with 5-year maximum maturity

- Bespoke segregated mandate for Local Authority DB Pension fund
- Funded February 2017, designed to match specific cash-flow needs
- All bonds have 5 years or less to final legal maturity
- Sterling-only bonds (at request of client)
- Investment grade mandate with flexibility to hold high-yield and non-rated bonds up to 20%
- £120m at 31 December 2020

## C. Investment grade with 3-year maximum maturity

- Existing segregated portfolio for corporate DB pension fund
- Core portfolio of GBP investment-grade corporate bonds with maximum final maturity of 3 years
- Capped exposure to high-yield, callable and non-rated bonds
- Limited flexibility to invest in USD and EUR bonds, hedged to GBP
- At launch, mandate was entirely £ denominated assets in accordance with client discussions
- £121m at end December 2020 following top up funding of £80m in 2019/2020 following collaborative engagement on market environment

## D. Investment grade with 4-year maximum maturity

- Segregated portfolio for corporate DB pension fund
- Core portfolio of GBP investment-grade corporate bonds with maximum final maturity of 4 years
- Capped exposure to high-yield, callable and non-rated bonds
- Limited flexibility to invest in USD and EUR bonds, hedged to GBP
- At launch, mandate was entirely £ denominated assets in accordance with client discussions
- Funded Q4 2019, size £199m at end December 2020

As at 31 December 2020. Portfolio A is for illustrative purposes only. The illustrative portfolio is the carry module and forms one component of the Aegon Absolute Return Bond Fund, with an average weighting of 40%.



# Short dated investment grade performance

## Sample Short Dated Investment Grade portfolio performance

%	1 year	2 years p.a.	3 years p.a.	5 years p.a.	Since launch p.a.
Portfolio A 2 year maturity	<b>2.25</b>	<b>2.16</b>	<b>1.69</b>	<b>1.64</b>	<b>1.86</b>
Portfolio B 5 year maturity	<b>1.96</b>	<b>2.52</b>	<b>1.81</b>	-	<b>1.85</b>
Portfolio C 3 year maturity	<b>2.33</b>	<b>2.77</b>	-	-	<b>2.73</b>
Portfolio D 4 year maturity	<b>2.64</b>	-	-	-	<b>2.68</b>

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Source: Aegon Asset Management as at 31 December 2020. price to price, gross returns.

Portfolio A September 2011; Returns simulated from the carry module of Aegon Absolute Return Bond Fund over periods to 31 December 2020 - GBP gross-of-fees.

Note: Inception dates - Portfolio B: 7 February 2017; Portfolio C: 11 December 2018; Portfolio D: 18 October 2019,.

Any differences are due to rounding.

# Rating migration experience

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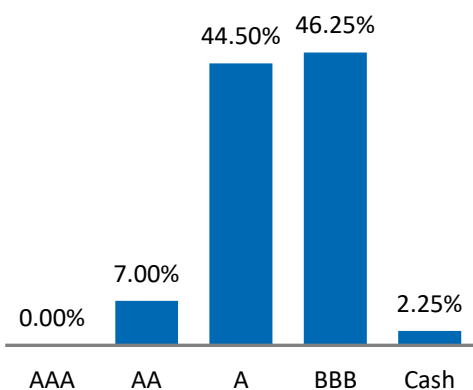
- Representative credit migration experience of short dated investment grade buy and maintain portfolio
- Of the 94 original holdings:
  - No defaults
  - 62 have matured as expected or been redeemed early
  - 30 still outstanding
  - 2 sold and replaced on credit concerns
  - All “callable” bonds have redeemed as expected to date
  - 28 had at least one credit agency downgrade over our holding period
  - Of that 28, 2 were downgraded to below IG, but both have subsequently matured
  - 19 had at least one credit agency upgrade over our holding period
  - Balance of holdings had unchanged ratings

# Key portfolio characteristics

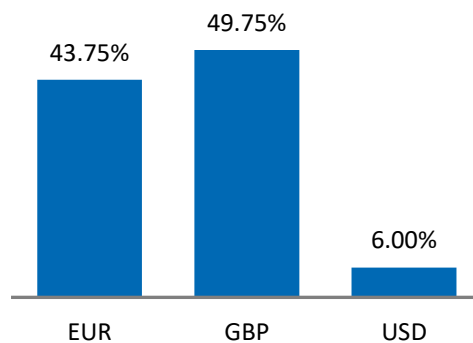
## Portfolio characteristics

Yield to maturity	0.89%
Modified duration	2.6 years
Average credit quality	A-
Maximum issuer exposure	1.75%
Proportion in high-yield, non-rated bonds	0.00%
Proportion in callable bonds	18.50%

## Breakdown by credit rating



## Breakdown by currency



## Industry sector (iBoxx level 4)

## % Weight

Banks	28.00
Insurance	14.75
Real Estate	13.50
Automobiles & Parts	6.25
Healthcare	5.75
Personal & Household Goods	4.25
Industrial Goods & Services	4.00
Telecommunications	3.75
Technology	3.00
Travel & Leisure	3.00
Utilities	2.25
Cash	2.25
Whole Business Securitised	2.00
Financial Services	1.75
Guaranteed Financials	1.75
MBS	1.75
Food & Beverage	1.25
Oil & Gas	0.75

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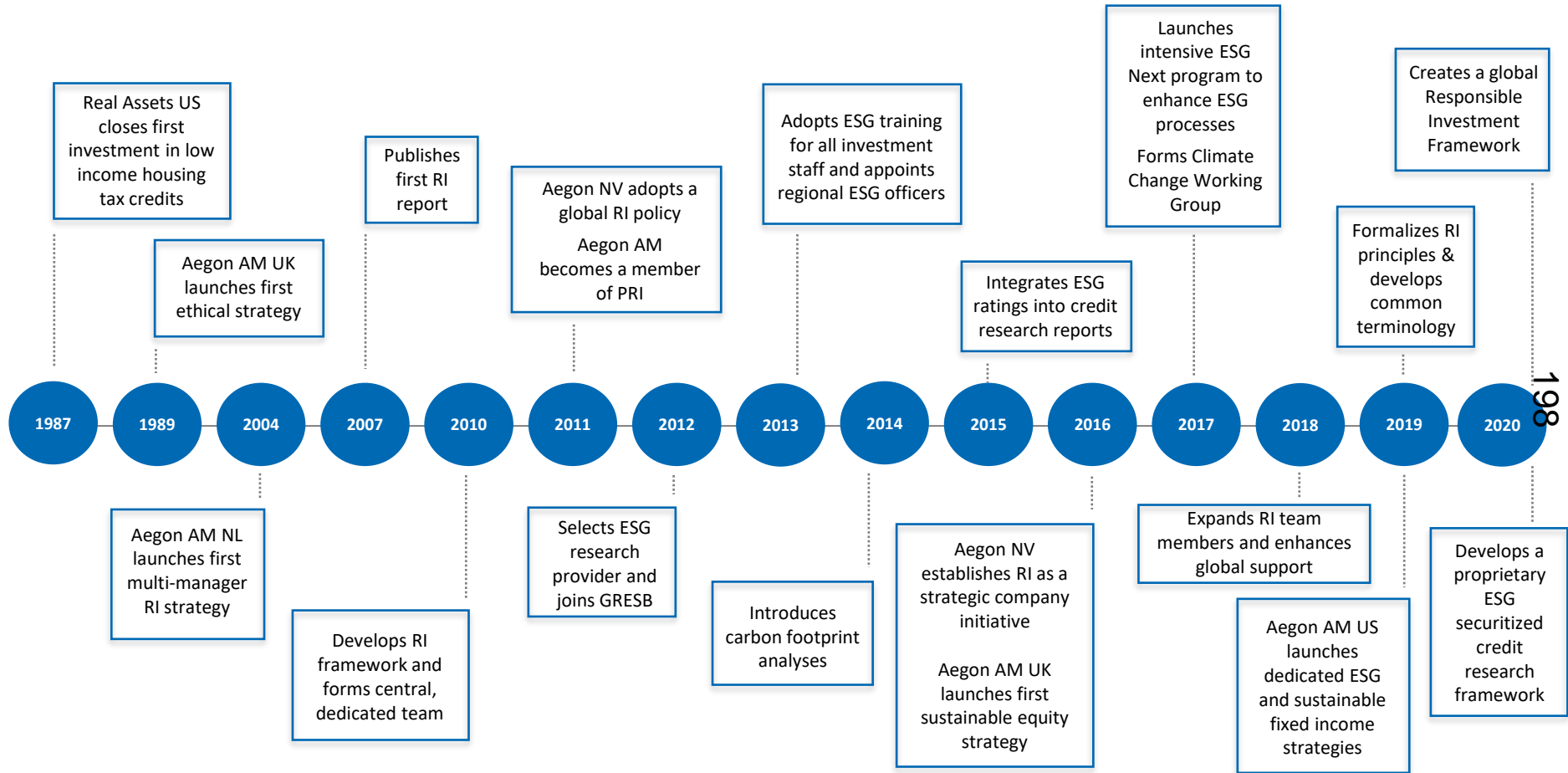
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- Daily-priced UCITS fund

# Appendix

# A history of responsible investing

## Key milestones for Aegon Asset Management



Responsible investment products and services may vary regionally. Aegon Asset Management companies, excluding partnerships, became a signatory to UN-supported Principles for Responsible Investment (PRI) in 2011. Aegon AM UK became a standalone signatory to PRI in 2008.

# Responsible investment at a glance

A recognized leader in responsible investment

## Responsible investment approach

- **ESG integration** into bottom-up research
- **Active ownership** to encourage positive change
- **Solutions** focused on responsible investment and ESG criteria



## Responsible investment quick facts



**USD 248 billion**

AuM in responsible investment solutions<sup>1</sup>



**564**

Engagements conducted by the RI team during 2019



**14**

Professionals in a dedicated Responsible Investment team<sup>2</sup>

## Ratings & rankings

**A+**

PRI's assessment of our RI strategy and governance<sup>3</sup>

**100/  
100**

Sustainalytics' score for our RI policy and program<sup>4</sup>

**6<sup>th</sup>/  
75**

Our ranking among global asset managers according to a survey by ShareAction for our RI program<sup>5</sup>

<sup>1</sup>As of September 30, 2020. Assets under management/advisement excludes joint ventures. Responsible investment products and services may vary regionally. Please refer to disclosures for important information on ratings/rankings. <sup>2</sup> Personnel counts as of September 2020. Personnel may be employed by any of the Aegon Asset Management affiliates. <sup>3</sup>As of 2020. Approximately 29% of signatories received an A+ score for PRI strategy and governance module in 2020. <sup>4</sup>As of 2020. Approximately 23% of 1,269 participants received a score of 100/100 for their responsible investment policy and approximately 23% of 1,181 participants received a score of 100/100 for their responsible investment program in 2020. <sup>5</sup>As of 2020. Share Action conducted a survey ("Point of No Returns", March 2020) of 75 of the world's largest asset managers across 17 countries (based on AUM as of December 31, 2017 according to IPE's 2018 Top Asset Managers List).

# ESG integration in practice: Corporate Credit

Our Credit Research team utilizes a proprietary ESG categorization approach to uncover risk and identify opportunities

## ESG components on corporate credit research reports

- Proprietary ESG credit impact category
- Sustainability ratings and controversy levels
- MSCI ESG scores and event indicators
- Engagement recommendations
- Research analyst's comments

ESG Analysis			
Sustainalytics:	51.2 Severe Risk	96.1 Percentile	MSCI ESG IVA 4.7 key issue score
Highest Controversy Level:	Low (1/5)		BBB rating within industry
<p><b>Comments:</b> ABC Company exhibits strong corporate governance with an independent board, separate CEO and chairman roles, and fully independent audit and pay committees. To address vulnerabilities associated with H&amp;S incidents, it has implemented an H&amp;S policy on a group-wide level with regular assessments. The company has articulated a supplier code of conduct, but does not provide details of its supply chain audits. The company has adopted modest policies to ensure sustainable use of environmental resources. However, it neither discloses its strategies for reducing water footprint, nor undertakes efforts to manage regulatory risks related to stricter carbon regulations.</p>			
Level of Credit Impact: Event Risk Potential (3/5)		Recommend Engagement: No	
<p><b>Analyst Comments:</b> Being a leader in recycling is a clear positive, as this plays an important role in managing the disposal of waste products. Its joint venture in the renewable energy space is also a positive. However, as a heavy water user, the company would be at risk if a major shortage developed and they haven't articulated alternative sources under such an episode. No major controversies have occurred in recent years.</p>			

Asset Management				ABC Company				March 28, 2018																																																																																			
<p><b>Fundamental Outlook</b></p> <p>Credit Outlook: Stable Event Risk Potential: Medium</p> <p><b>Internal Rating</b> Index Calculated Rating: BBB- Analyst Override: 0</p> <p><b>Forward Company Performance</b> Internal Rating: BBB- Moody's: Baa1 S&amp;P: BBB- Fitch: BBB-</p> <p><b>External Ratings</b> Moody's: Baa1 S&amp;P: BBB- Fitch: BBB-</p> <p><b>Comments:</b> Fundamentals are stable as cost plus pricing formula, modest volume growth, and increased dividends received offset commodity volatility.</p> <p><b>Comments:</b> The rating is appropriate due to strong position in the industry, geographic diversification, and product diversification, partially offset by moderately high leverage and low FCF (due to taxes investments).</p> <p><b>Comments:</b> Moody's: Downgrade: debt/EBITDA &gt; 4.5x, increased volatility and weaker liquidity. Upgrade: debt/EBITDA &lt; 3.5x and reduced earnings and cash flow volatility. S&amp;P: Downgrade: debt/EBITDA &gt; 4.0x due to EBITDA contraction or more aggressive financial policy. Upgrade: debt/EBITDA &lt; 3.0x and FFO/dst near 30%</p>																																																																																											
<p><b>ESG Analysis</b></p> <p>Sustainalytics: 51.2 Severe Risk Highest Controversy Level: Low (1/5)</p> <p>96.1 Percentile</p> <p>MSCI ESG IVA 4.7 key issue score Highest Event Indicator: Minor (10/10)</p> <p>BBB rating within industry</p> <p><b>Comments:</b> ABC Company exhibits strong corporate governance with an independent board, separate CEO and chairman roles, and fully independent audit and pay committees. To address vulnerabilities associated with H&amp;S incidents, it has implemented an H&amp;S policy on a group-wide level with regular assessments. The company has articulated a supplier code of conduct, but does not provide details of its supply chain audits. The company has adopted modest policies to ensure sustainable use of environmental resources. However, it neither discloses its strategies for reducing water footprint, nor undertakes efforts to manage regulatory risks related to stricter carbon regulations.</p>																																																																																											
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<p><b>Company Think Thoughts</b></p> <p>Processes and recycles multiple products for sale to companies across the industrial universe Partially dependent on specific raw materials, but well diversified in terms of finished products, end markets and geography Competes with other non-recycled products Looks to operate on a spread basis, where it takes a spread off the input cost to lock-in a margin (i.e. raw material pricing formula) Has demonstrated a fairly stable history of profitability and cash flow generation considering it processes primarily commodity products that can be affected by various supply and demand factors across the globe (positive FCF for 10 straight years) Owns a 50/50 JV that produces renewable energy. ABC Company receives dividends from this arrangement Significant annual capital expenditures averaging ~7.5% of sales in recent years Has paid down ~\$500M of gross debt since the \$1.8B 2014 acquisition of XYZ company</p>																																																																																											
<p><b>Credit Statistics - USD (\$)</b></p> <table border="1"> <thead> <tr> <th></th> <th>2017</th> <th>2018</th> <th>YoY</th> <th>2018</th> <th>2017</th> <th>2018</th> <th>2019 E</th> </tr> </thead> <tbody> <tr> <td>Total Revenues</td> <td>460</td> <td>453</td> <td>(1.52%)</td> <td>463</td> <td>3,706</td> <td>3,826</td> <td>4,542</td> </tr> <tr> <td>EBITDA</td> <td>128</td> <td>131</td> <td>(5.19%)</td> <td>483</td> <td>430</td> <td>481</td> <td>521</td> </tr> <tr> <td>EBITDA</td> <td>116</td> <td>108</td> <td>(6.49%)</td> <td>439</td> <td>439</td> <td>430</td> <td>466</td> </tr> <tr> <td>(Cash Interest)/Interest Income</td> <td>(20)</td> <td>(16)</td> <td>(18.60%)</td> <td>(42)</td> <td>(78)</td> <td>(75)</td> <td>(77)</td> </tr> <tr> <td>(Cash Taxes)</td> <td>(13)</td> <td>(4)</td> <td>(64.40%)</td> <td>(23)</td> <td>(26)</td> <td>(33)</td> <td>(20)</td> </tr> <tr> <td>Working Capital, Other</td> <td>45</td> <td>58</td> <td>27.20%</td> <td>27</td> <td>48</td> <td>13</td> <td>5</td> </tr> <tr> <td>(Cap Ex)</td> <td>(78)</td> <td>(108)</td> <td>39.18%</td> <td>(244)</td> <td>(274)</td> <td>(322)</td> <td>(275)</td> </tr> <tr> <td>(Dividends)</td> <td>0</td> <td>0</td> <td>N/A</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> </tr> <tr> <td>Net/CAF FCF</td> <td>0</td> <td>27</td> <td>(26.32%)</td> <td>117</td> <td>100</td> <td>13</td> <td>100</td> </tr> <tr> <td>Debt</td> <td>1,714</td> <td>1,674</td> <td>(2.32%)</td> <td>1,751</td> <td>1,714</td> <td>1,674</td> <td>1,674</td> </tr> </tbody> </table>					2017	2018	YoY	2018	2017	2018	2019 E	Total Revenues	460	453	(1.52%)	463	3,706	3,826	4,542	EBITDA	128	131	(5.19%)	483	430	481	521	EBITDA	116	108	(6.49%)	439	439	430	466	(Cash Interest)/Interest Income	(20)	(16)	(18.60%)	(42)	(78)	(75)	(77)	(Cash Taxes)	(13)	(4)	(64.40%)	(23)	(26)	(33)	(20)	Working Capital, Other	45	58	27.20%	27	48	13	5	(Cap Ex)	(78)	(108)	39.18%	(244)	(274)	(322)	(275)	(Dividends)	0	0	N/A	0	0	0	0	Net/CAF FCF	0	27	(26.32%)	117	100	13	100	Debt	1,714	1,674	(2.32%)	1,751	1,714	1,674	1,674
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Source: Company reports, Bloomberg L.P., Capital IQ, Standard and Poor's, Fitch, Moody's, MSCI ESG Research Inc., Argon AM US Fixed Income Research Estimates  
Full disclosures can be found on the final page



# Focusing on material ESG issues



## Banks

**Why ESG matters?** Governance failures of the past have in part led to increased regulation which adds extra costs and slows growth but has strengthened balance sheets.

**What do we consider?** We consider how aggressive or conservative management teams are. Who decides on what risks to take and how? IFRS 9 provision-making as a measure of risk appetite? How and over what period are staff incentivised? We seek specific evidence of whistle-blower activity. Cybersecurity control framework. Where are the greatest anti-money laundering risks? Carbon transition.



## Pharmaceuticals

**Why ESG matters?** Political risks in the US associated with price gouging or perception of price gouging. Financially punitive fines for inappropriate marketing practices.

**What do we consider?** Product recalls/regulatory warnings/adverse events. Marketing practice compliance mechanisms and whistle-blower programs. Lobbying spend – principles, procedures and management. Manufacturing efficiency (water and energy). Use of non-GAAP reporting.



## Oil & gas

**Why ESG matters?** Reputation and community relations impact permitting and hence growth. Safety can determine asset utilisation. A carbon constrained future.

**What do we consider?** Safety – managing cost reductions whilst ensuring safe operations. Contractor management in non-operated assets. Business model resilience & energy transition strategy. Environmental performance and regulatory compliance. Evidence of whistle-blower activity.



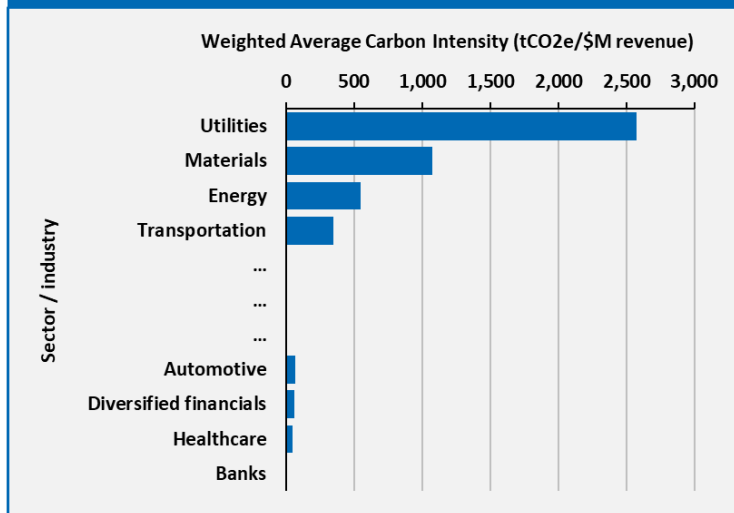
## Tobacco

**Why ESG matters?** Disingenuous historical company behaviours. Increasing stretched healthcare budgets. Secondary market impact of exclusion from many investor's portfolios

**What do we consider?** Innovation of next generation tobacco products. Potential risks associated with next generation products. Marketing incl. use of social media and 'influencers'. Manufacturing efficiency. Supply chain labour standards. Hemp/cannabis.

# Climate Risk - Understanding emissions

## Step 1: Measuring emissions across diverse sectors, geographies, credit qualities and maturity profiles



## Step 2: Digging deeper as part of credit research process to uncover the key risks and opportunities

### Risk example: oil & gas

Do not reflect product emissions, with trends threatening existing business models and uncertainty around ability and motivation to transition.



### Opportunity example: utility transition

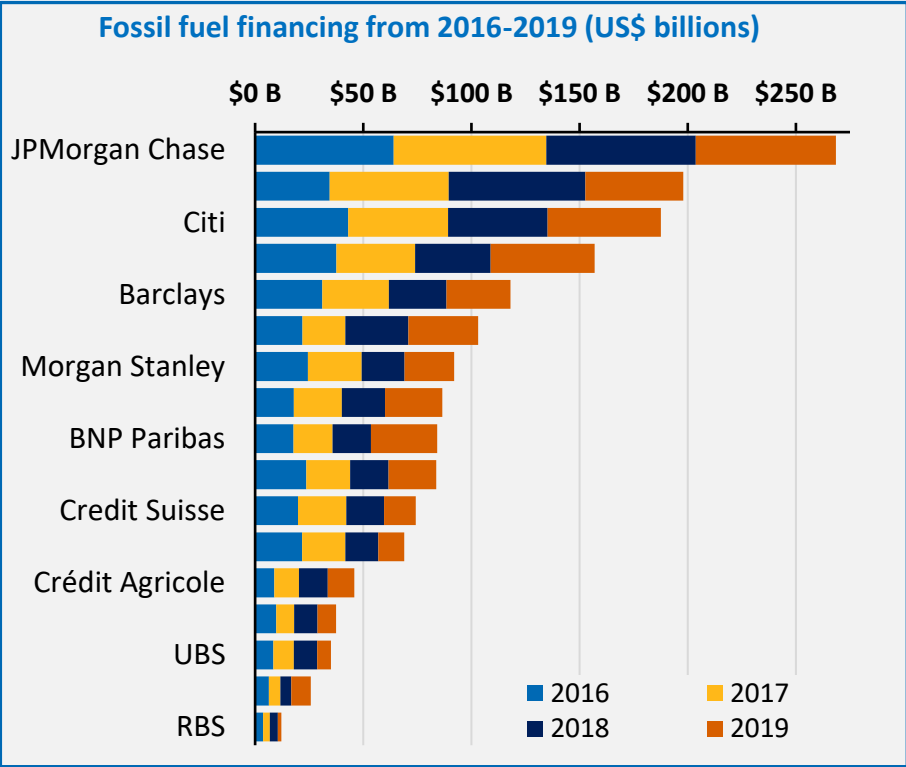
Trends support utility decarbonisation, including the decline in the price of renewables and growing demand for electric vehicles.



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# Evaluating climate-related risks in the financial sector

- The financial sector has low direct carbon emissions, with little variation between institutions
- But climate risks can be found on the balance sheets of institutions, via direct lending, investments and underwriting
- Financial institutions are increasingly expected to look beyond purely their own emissions when setting climate targets, however issues remain
- Active engagement can help investors to understand and manage risks



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Source: Rainforest Action Network.

# Climate risk – Bond maturity consideration

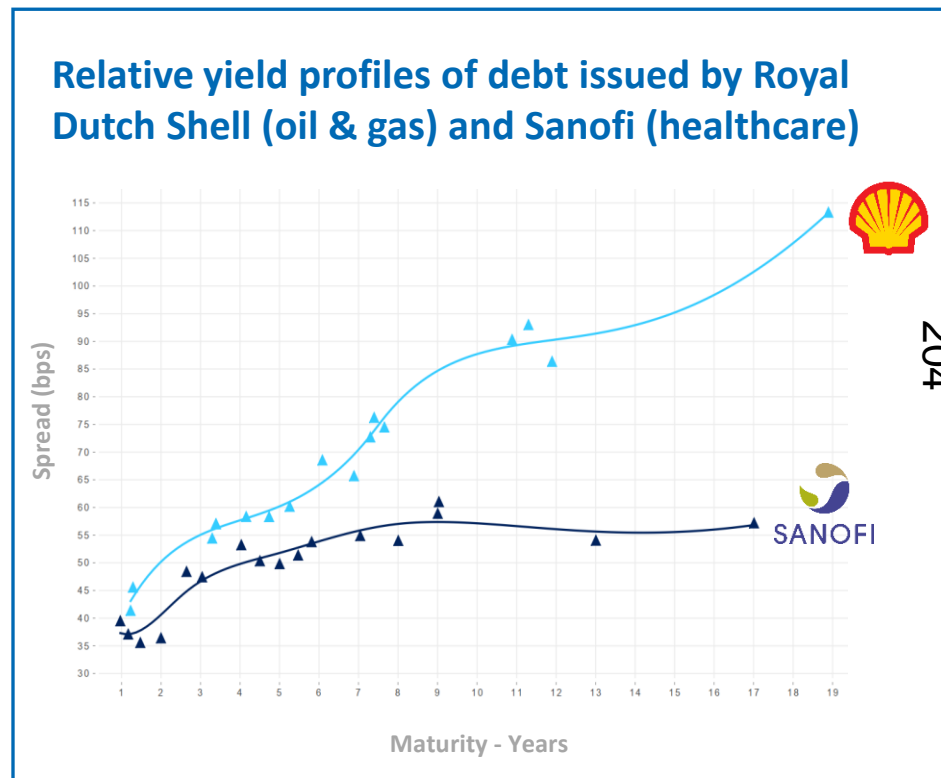
Risks around stranded assets and transition costs can take many years to impact a company's credit profile

## Long-dated bonds

- Longer maturities increase the magnitude of climate risks
- Understanding climate risks is crucial for long-dated bondholders, particularly in 'buy & hold' strategies
- Investors are able to demand a premium for longer-term lending to climate-exposed companies

## Short-dated bonds

- Shorter-dated bonds are inherently much less exposed to the risks of climate change
- Low potential for climate risks to cause material deterioration in credit quality during their lifetime
- Investment managers can reposition the portfolio more easily and cheaply if potential climate risks emerge



Source: Barclays. Sanofi (SANFP Bond EUR SENIOR T-Spread to Worst EUR 21 Dec 2020). Royal Dutch Shell (RDSALN Bond EUR SENIOR T-Spread to Worst EUR 21 December 2020).

# Important information

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